

BCP Council - Budget 2023/24 - Savings Monitoring Statement - Detailed Schedule

Ref:	Directorate	Category of the Proposal	Description of the Proposal	Council Approved Savings 2023/24 £000s	Quarter Four Delivered 2023/24 £000s	Variation 2023/24 £000s	Comments / Notes
1	Adult Social Care	Fees and Charges	Additional income - client contributions (inflation)	(1,229)	(1,229)	0	
2	Adult Social Care	Service Efficiency	Day opportunity strategy implementation	(600)	(600)	0	
3	Adult Social Care	Service Efficiency	Ensuring BCP block booked care home beds are at maximum capacity	(1,300)	(1,300)	0	
4	Adult Social Care	Service Efficiency	Demand management (LTC & LD)	(1,300)	(1,300)	0	
5	Adult Social Care	Service Efficiency	Review of care arrangements for people with Learning Disabilities and Mental health	(391)	(391)	0	
6	Adult Social Care	Service Efficiency	Extra Care Housing	(250)	(250)	0	
7	Adult Social Care	Service Efficiency	Additional Income from Health	(741)	(741)	0	
8	Adult Social Care	Service Transformation	Investment in care technology	(270)	0	270	implementation delay
9	Adult Social Care	Service Efficiency	Reassessment of all cases and implementing Strength based culture	(500)	(500)	0	
10	Adult Social Care	Recharges	Adjustment to the Residential and Homecare Budget from Covid grants	(257)	(257)	0	
11	Adult Social Care	Service Efficiency	Enhance support to Self Funders to make decisions about their care	(50)	(50)	0	
12	Adult Social Care	Recharges	Increase use of DFG for Ots and ICES and decrease use for Housing	(550)	(550)	0	
13	Adult Social Care	Service Efficiency	Managing personal budgets to ensure a strength-based approach	(500)	(500)	0	
14	Adult Social Care	Fees and Charges	Service User contributions	(400)	(400)	0	
15	Adult Social Care	Service Efficiency	Work in partnership with Tricuro to reduce contract value	(400)	(400)	0	
16	Adult Social Care	Service Efficiency	Tricuro absorb inflationary pressures 22/23	(171)	(171)	0	
17	Adult Social Care	Service Transformation	Alternative meals provision (bring future savings forward)	(157)	(157)	0	
18	Adult Social Care	Service Efficiency	Employment support service	(130)	(130)	0	
19	Adult Social Care	Service Transformation	Reprovision of some carers services	(119)	(119)	0	
20	Adult Social Care	Service Efficiency	Prompt assessment and enacting client contributions	(100)	(100)	0	
21	Adult Social Care	Service Efficiency	Release of voluntary sector budget	(80)	(80)	0	
22	Adult Social Care	Service Efficiency	Expand Shared Lives	(60)	(60)	0	
23	Adult Social Care	Service Efficiency	Reduce social workers mileage budget to current use	(59)	(59)	0	
24	Adult Social Care	Service Efficiency	Alternative funding for BCP handyvan service	(37)	(37)	0	
25	Adult Social Care	Service Efficiency	Reprovisioned in-house reablement service	(33)	(33)	0	
		Saving Total - Wellbeing Directorate		(9,684)	(9,414)	270	
26	Children's Services	Service Efficiency	Children's Services Pay Review - October Cabinet 2022	28	28	0	net position of pay supplement and agency savings
27	Children's Services	Service Efficiency	Education - Revised Delivery Models	(200)	(200)	0	Managed with wider education service
28	Children's Services	Service Transformation	Staffing - Quality Performance Information & Governance	(250)	(250)	0	Staff team funded from DfE Improvement Grant 23/24
29	Children's Services	Service Transformation	Other Areas - Contracts & SLAs	(170)	(170)	0	SLA's - given notice
30	Children's Services	Service Transformation	Staffing - Corporate Parenting	(143)	(143)	0	Vacant posts removed from establishment
31	Children's Services	Service Transformation	Targeted Family Support - Clinical psychology	(131)	(131)	0	Saving achieved - contract ceased
32	Children's Services	Service Transformation	Staffing - Safeguarding & Early Help	(106)	(106)	0	Vacant posts removed from establishment
33	Children's Services	Service Transformation	Other Areas - P-Cards	(70)	(70)	0	Delivered
34	Children's Services	Service Transformation	Other Areas - workforce development, use of grants	(55)	(55)	0	Savings achieved
35	Children's Services	Service Transformation	Education - Family Hub & Youth Premises Costs	(47)	(47)	0	Delivered
36	Children's Services	Service Transformation	Other Areas - Subscription	(12)	(12)	0	Savings achieved
37	Children's Services	Service Efficiency	Adult Learning - Skills & Learning - Internally Funding Pay award / Pension / Increments	(27)	(27)	0	Savings achieved

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		Saving Total - Children's Service Directorate		(1,183)	(1,183)	0	

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38	Operations - Communities	Service Reduction	Becoming an Enabling Council, rethinking Community Development	(300)	(300)	0	
39	Operations - Communities	Service Reduction	Individual saving proposals less than £100k	(138)	(138)	0	
40	Operations - Communities	Service Reduction	Food safety programme review inline with Food Standards Agency (FSA)rules	(45)	(45)	0	
41	Operations - Communities	Fees and Charges	Additional regulatory services income in line with set fees and charges	(35)	(35)	0	
42	Operations - Communities	Service Reduction	Bringing service in-house	(35)	(35)	0	
43	Operations - Communities	Service Reduction	Explore shared Trading Standards Service	(28)	(28)	0	Achieved through staff reduction.
44	Operations - Communities	Service Reduction	Reshape Out of Hours Noise & Nuisance Service	(49)	(49)	0	
45	Operations - Communities	Service Efficiency	Additional Market Income due to additional Wednesday market Bmth, plus fee structure	(10)	(10)	0	Additional events income achieved
46	Operations - Communities	Recharges	Full cost recovery in regards to Domestic Abuse Grant usage	(25)	(25)	0	
		Saving Total - Operations - Communities		(665)	(665)	0	
47	Operations - Destination & Culture	Fees and Charges	Harmonisation of beach huts fees and charges	(611)	(463)	148	Reduction in Short Lets/ Overnight Stay Beach Huts
48	Operations - Destination & Culture	Fees and Charges	Destination & Culture - Beach hut prices	(200)	(200)	0	income being achieved
49	Operations - Destination & Culture	Fees and Charges	R&E - Beach Huts licence fees - previous one-off saving due to temporary amendment to the rate of VAT	261	261	0	Prior year vat windfall was one off
50	Operations - Destination & Culture	Fees and Charges	Seafront prices excluding beach hut harmonisation	(400)	(324)	76	Poorer than expected trading conditions (but offset by lower costs)
51	Operations - Destination & Culture	Service Efficiency	Upton Country Park - Move to full cost recovery including CIL	(85)	(85)	0	Additional Income Generation exceeded previous highest forecasts
52	Operations - Destination & Culture	Service Efficiency	Highcliffe Castle - Move to full cost recovery over a 3 year period	(82)	(82)	0	Budget shortfall for the year £42k overall and increase in net cost compared with 2022/23 - balance of budget shortfall attributed to tea room (below).
53	Operations - Destination & Culture	Fees and Charges	Destination and Culture - Leisure Centres	(100)	(100)	0	Additional Net income Generated through memberships and swimming exceeded targets avings
54	Operations - Destination & Culture	Service Reduction	Remove Festival Coast Live - Events & festivals	(145)	(145)	0	This specific savings was applied twice but alternatives have been found during the year
55	Operations - Destination & Culture	Fees and Charges	Seafront Arcade income generation	(100)	(100)	0	Additional Income generated through short term investment to modernise offer
56	Operations - Destination & Culture	Service Reduction	Bournemouth Indoor Bowls Club alternative management model (excluding Skills and Learning)	(80)	(66)	14	Marginal Variances across the site contributing to a slight difference from original target.
57	Operations - Destination & Culture	Fees and Charges	Pricing increases across the Poole Leisure Centre Estate	(60)	(60)	0	Delivered through SLM Managed Contract
58	Operations - Destination & Culture	Service Reduction	Seafront - Reduction of operational budget	(50)	(50)	0	Savings achieved - reducing R&M
59	Operations - Destination & Culture	Fees and Charges	Concessions income	(50)	(50)	0	Additional rental income exceeded target
60	Operations - Destination & Culture	Service Reduction	Innovative cost reduction and income generation for Christmas Tree Wonderland and Poole Christmas Maritime Light Festival	(15)	(15)	0	Achieved
61	Operations - Destination & Culture	Fees and Charges	Seafront Car Parking income	(30)	(16)	14	Shortfall due to Q4 Closure due to Weather Conditions
62	Operations - Destination & Culture	Service Efficiency	Highcliffe Castle tea rooms new operating model	(30)	0	30	Budget shortfall on Tea room at outturn
63	Operations - Destination & Culture	Service Efficiency	Reshape Leisure Team	(20)	(20)	0	Restructured to deliver savings
64	Operations - Destination & Culture	Fees and Charges	Tourism & Events full cost recovery and income generation	(20)	(20)	0	Savings Achieved
65	Operations - Destination & Culture	Fees and Charges	Seafront Sandbanks Golf income generation	(15)	(15)	0	Savings Achieved

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66	Operations - Destination & Culture	Service Reduction	Remove Blue Flags and Seaside awards	(10)	(10)	0	Savings Achieved
67	Operations - Destination & Culture	Service Efficiency	Service efficiencies within the Bournemouth Tourist Information Centre	(10)	0	10	Savings Not Achieved
68	Operations - Destination & Culture	Service Reduction	Reduce Poole Quay and Bournemouth Summer Fireworks	(2)	(2)	0	Savings Achieved
69	Operations - Destination & Culture	Service Reduction	Sports Grants - Reduce Sports grants by 10% a year for 5 years	(2)	(2)	0	Savings Achieved
70	Operations - Destination & Culture	Fees and Charges	Tennis income generation	(5)	(5)	0	Additional income generated through improved activity and changes in VAT rates for tennis
71	Operations - Destination & Culture	Service Reduction	Reshape Cultural Compact Activity with Partners	(100)	(100)	0	Savings Achieved - function transferred to business as usual activities
72	Operations - Destination & Culture	Service Efficiency	Poole Museum impact of capital scheme	(120)	(120)	0	Savings Achieved
		Saving Total - Operations - Destination and Culture		(2,081)	(1,789)	292	
73	Operations - Environment	Service Efficiency	Green bin waste income - increased charge	(741)	(741)	0	Fully achieved. Savings target based on 2023 fee increase with further uplift in January 2024.
74	Operations - Environment	Fees and Charges	Review of MTFP provision for waste disposal costs - recycle / black bin waste	(458)	(42)	416	Price per recycling tonne higher than budget, unfunded waste burdens.
75	Operations - Environment	Service Reductions	Highway Maintenance - 10% reduction in Highway Maintenance	(300)	(300)	0	Savings Achieved
76	Operations - Environment	Service Reductions	Reshape Parks Operations	(170)	(106)	64	Posts removed but unachievable vacancy allowance despite not filling positions. Alternative savings from spend freeze in wider parks budget.
77	Operations - Environment	Service Reductions	Strategic Greenspace - delete vacant posts	(121)	(121)	0	Savings Achieved
78	Operations - Environment	Service Reductions	Sales of waste material from the Household Waste Recycling Centres	(100)	8	108	Lower tonnages coming through and adverse market prices
79	Operations - Environment	Recharges	Parks Operations - Parish and Town Councils Full Cost Recovery Recharge	(50)	0	50	Providing a reduced service for Highcliff & Walkford Parish Council and Christchurch Town Council arrangement ended Sept 23
80	Operations - Environment	Service Reduction	Parks Operations - Remove subsidy of Kings Park Nursery, Commercialisation, or community management	(41)	0	41	Facility closed at the end of the year with stock written as an exceptional one off item.
81	Operations - Environment	Fees and Charges	Currently non-viable cafes put out to tender	(40)	(32)	8	Residual exit costs
82	Operations - Environment	Service Efficiency	Change contracted disposal arrangements for dog waste in Bournemouth	(11)	(11)	0	Savings Achieved
83	Operations - Environment	Service Reduction	In-bloom and Green Flag is stopped	(10)	(10)	0	Savings Achieved
84	Operations - Environment	Service Efficiency	Harmonisation of Grounds Maintenance services	(6)	(6)	0	Savings Achieved
85	Operations - Environment	Service Reduction	Remove grit bins in all but essential locations	(3)	(3)	0	Savings Achieved
86	Operations - Environment	Service Efficiency	Borrow to finance domestic waste bin replacements	(201)	(201)	0	Savings Achieved
87	Operations - Environment	Recharges	Capitalisation of highway - neighbourhood services	(900)	(900)	0	Savings Achieved
88	Operations - Environment	Recharges	Capitalisation of highway - neighbourhood services - revenue implications	244	244	0	Savings Achieved
		Saving Total - Operations - Environment		(2,908)	(2,221)	687	
89	Operations - Housing	Investment	Council New Build Housing & Acquisition Strategy (CNHAS)	(399)	(399)	0	Achieved.
90	Operations - Housing	Fees and Charges	Telecare income generation	(68)	(68)	0	Fees increased and budget surplus achieved
91	Operations - Housing	Fees and Charges	Garages income	(49)	(49)	0	Fees increased.
92	Operations - Housing	Service Efficiency	Delete vacant posts	(48)	(48)	0	Vacancies have been addressed.
93	Operations - Housing	Service Efficiency	Temporary accommodation grant funding	(30)	(30)	0	Funding from DLUHC for RSI
94	Operations - Housing	Recharges	Refugee grant to fund officer time	(75)	(75)	0	Funding received from DLUHC for Homes for Ukraine
95	Operations - Housing	Recharges	Herbert Ave. set-up costs grant	(100)	(100)	0	Funded from a reserve for temporary accommodation

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96	Operations - Housing	Investment	21/22 Investment - CNHAS Feasibility Fund	(50)	(50)	0	Achieved.
97	Operations - Housing	Recharges	Capitalise Disabled Facilities Grant officer time	(48)	(48)	0	Capitalised as planned
		Saving Total - Operations - Housing		(867)	(867)	0	
98	Operations - Transport/Engineering	Fees and Charges	Car Parking income - Charges from June 2023 in line with inflation. Includes 10% increase in parking charges at Seafront/Beach car parks and adjacent (existing) on-street pay and display areas from June 2023.	(1,840)	(1,840)	0	Charges have been increased in line with budget and Pay and Display income Remains on Target. There are pressures on Permit and PCN Income targets.
99	Operations - Transport/Engineering	Fees and Charges	Car Parking Income - Impact of additional income in 2022/23 into future years	(1,266)	(1,266)	0	Parking income has over-achieved budget by £1m despite summer poor weather, reduced visitors, however there are higher costs relating to income collection which cannot be absorbed.
100	Operations - Transport/Engineering	Fees and Charges	Car Parking Options - Minor harmonisation charges	(200)	(200)	0	Harmonisation has taken place.
101	Operations - Transport/Engineering	Fees and Charges	Car Parking Seasonal Adjustment - Christmas	(150)	(150)	0	
102	Operations - Transport/Engineering	Fees and Charges	Car Parking Options - Parking concessions across the year	100	100	0	
103	Operations - Transport/Engineering	Service Efficiency	Car Park and subway lighting investment plus review of existing energy budget provision	(75)	(75)	0	
104	Operations - Transport/Engineering	Service Reduction	Dimming of street lighting in residential areas in Poole to match Bournemouth	(70)	(70)	0	Savings achieved on electricity costs
105	Operations - Transport/Engineering	Service Efficiency	Capital investment in alternative to School Crossing Patrols at specific locations	(15)	(15)	0	
106	Operations - Transport/Engineering	Service Reduction	Street Lighting - Lanterns to have revised dimming profile 75% output 8pm to midnight, 50% midnight to 6am	(56)	(56)	0	Savings achieved on electricity costs
107	Operations - Transport/Engineering	Service Efficiency	Highway Network Management - street works	(50)	(50)	0	
108	Operations - Transport/Engineering	Recharges	FCERM Centre of Excellence – adjustment in income target	(50)	(45)	5	Small net overspend for the year
109	Operations - Transport/Engineering	Service Reduction	FCERM - Not undertaking technical incident response during flood events	(7)	(7)	0	Achieved
		Saving Total - Operations - Transportation and Engineering		(3,679)	(3,674)	5	
110	Operations - Planning	Fees and Charges	Development Management - Increase income through offering enhanced services	(104)	0	104	Income shortfall for the year through reduced demand
111	Operations - Planning	Service Reduction	Reshaping the non-statutory elements of the Planning Service	(100)	0	100	Reshaping has not been undertaken
112	Operations - Planning	Service Reduction	Additional reshaping of the non-statutory elements of the Planning Service	(75)	0	75	Reshaping has not been undertaken
113	Operations - Planning	Service Reduction	Stop sending neighbour notification letters on planning applications and harmonising press notices procedure	(20)	(20)	0	
		Saving Total - Operations - Planning		(299)	(20)	279	
114	Operations - General	Third Party Spend	Staff Mileage, premises costs (not energy related)	(156)	(156)	0	
		Saving Total - Operations - General		(156)	(156)	0	
115	Operations - Development	Service Reduction	Reduction of Economic Development - Reduce Budget non staffing	(147)	0	147	Overspend on economic development and income target not achieved
116	Operations - Development	Service Reduction	Smart Places - Reduce Budget	(101)	(101)	0	Recovered through capital recharges
		Saving Total - Operations - Development Directorate		(248)	(101)	147	

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117	Resources - Marketing	Service Reduction	Delete vacancies and reduce marketing, PR and web support	(238)	(238)	0	
		Saving Total - Resources - Marketing		(238)	(238)	0	
118	Resources - Finance	Transformation Savings	Finance Target Operating Model Savings - part 1	(108)	(108)	0	
119	Resources - Finance	Transformation Savings	Finance Staff Savings in Audit & Management Assurance	(97)	(97)	0	
120	Resources - Finance	Transformation Savings	Revenue & Benefits Service - insource from SVPP	(65)	(65)	0	
		Saving Total - Resources - Finance & Development		(270)	(270)	0	
121	Corporate Areas	Transformation Savings	Unitemised savings	(9,044)	(8,662)	382	included in variances as unachievable
122	Corporate Areas	Service Efficiency	Increase Vacancy Drag	(2,342)	(2,342)	0	Assumed as budget adjustments made
123	Resources Service Wide	Recharges	Recharges to Housing Revenue Account of charges in line with impact of inflation, particularly those associated with the pay award costs. Bournemouth and Poole Neighbourhood Account	(138)	(138)	0	
124	Corporate Areas	Service Reduction	Corporate Areas - Restructure of the Corporate Management Board / SDs	(244)	(244)	0	Reorganisation has been implemented and posts deleted
125	Corporate Areas	Service Reduction	Base Reduction in Regeneration Resources	(150)	(150)	0	
126	Resources Service Wide	Recharges	Recharges to Dorset Adult Learning	(28)	(28)	0	
127	Resources Service Wide	Recharges	Recharges to Bournemouth Companies	(19)	(19)	0	
128	Corporate Areas	Service Reduction	Base Reduction in Regeneration Resources	(56)	(56)	0	
129	Resources - Legal Services	Fees and Charges	Registrars Service impact of price adjustments	(19)	(19)	0	Fees and charges increased but reduced demand
130	Resources - Customer Services	Fees and Charges	Blue Badges recognising level of annual activity	(25)	(25)	0	
		Saving Total - Corporate Areas		(12,065)	(11,683)	382	
		Overall Total - Service Based Savings and Efficiencies		(34,343)	(32,281)	2,062	